VOLUME XXI INDEX

NO. 1, SPRING 1992 1–104
NO. 2, SUMMER 1992 105–204
NO. 3, FALL 1992 205–324
NO. 4, WINTER 1992 325–422

A

"Active Members in Nuclear Repository Issues Organizations: A Demographic Research Note," 95–104
Acts of Compassion: Caring for Others and Helping Ourselves, reviewed, 419–422
"Adoption and Altruism: Those with Whom I Want to Share a Dream," 327–350
Adoption philanthropy: and altruism, 347–348; and care and control, 344–347; elements, 337–338; and empathy and recapitulation, 343; and family/inheritance issues, 335–337; nurturing nature, 335, 341–342; personal/individual nature, 334–335, 338–340; and surrogate family relations, 340–341; Walton-May example, 333–334
Aggregate data/change, 149
Altruism: and adoption philanthropy, 347; defined, 3, 11; and nonprofit organizations, 403; as other-regarding inclination, 4; potential, 11–12; problems with determining, 331–332; as social agency, 347–348; and volunteerism, 3–4, 10–13
Articles: "Active Members in Nuclear Repository Issues Organizations: A Demographic Research Note," 95–104; "Adoption and Altruism: Those with Whom I Want to Share a Dream," 327–350; "Attitudes Toward Homeless Persons of Those Attending New York City Community Board Meetings," 69–80; "A Commission to Change: The United Methodist Church in Detroit, Michigan, 1950–1980," 39–49; "Effectiveness of Nongovernmental and Nonprofit Organizations: Some Methodological Caveats," 381–390; "Enterprise in Religious-Based Organizations," 51–67; "Explaining Changes in the Population of Voluntary Organizations: The Roles of Aggregate and Individual Level Data," 147–179; "Hispanic Nonprofit Organizations in the State of California," 135–145; "Ideology or Pragmatism? Further Reflections on Voluntary and Public Sector Relations in the Nineteenth Century," 119–133; "Local Human Services Provision by Religious Congregations: A Community Analysis," 107–118; "Merger and Acquisition Activity Between Nonprofit Social Service Organizations: A Case Study," 367–380; "National Nonprofit, Voluntary Associations: Some Parameters," 81–94; "Survival of the Nonprofit Spirit in a For-Profit World," 391–410; "Uncompensated Costs and Indigent Health Care: Volunteers and a Community Services Budget," 351–366; "Voluntary Association Boards: A Reflection of Member and Community Characteristics?" 181–193; "Volunteering and Empowerment in Secondary Schools," 19–37; "Volunteerism: The 'Self-Regulating' and 'Other-Regarding' Aspects of the Human Spirit," 3–18
Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA), 294, 317. *See also* Association for Voluntary Action Scholars
Association for Voluntary Action Scholars, 309, 311, 317. *See also* Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA)
"Attitudes Toward Homeless Persons of Those Attending New York City Community Board Meetings," 69–80
Austin, D. M., "Voluntary Association Boards: A Reflection of Member and Community Characteristics?" 181–193
Australia: secondary school voluntarism (study), 22–35; volunteerism history, 20–22

B

Benedict, A., "Attitudes Toward Homeless Persons of Those Attending New York City Community Board Meetings," 69–80

Billis, D., "Taking the Strain of Change: U.K. Local Voluntary Agencies Enter the Post-Thatcher Period," 211–225

Boards of directors: analysis framework, 230–231; effectiveness (study), 227–248; organizational effectiveness research, 228–230; process characteristics, 232–247; standards, 228; voluntary agency (U.K.), 218–219. *See also* Community boards; Nonprofit boards; Voluntary association boards

Book Reviews: *Acts of Compassion: Caring for Others and Helping Ourselves*, 419–422; *Contemporary Jewish Philanthropy in America*, 417–419; *Fostering Volunteer Programs in the Public Sector*, 195–197; *The Future of the Nonprofit Sector*, 197–199; *The Nonprofit Organization*, 199–200; *Reluctant Aid or Aiding the Reluctant?* 201; *The Shadow State*, 202–203

Boolean algebra, as analytical technique, 381–385, 411–413

Boundary blurring, 121, 125, 128–131

Bradshaw, P., "Do Nonprofit Boards Make a Difference? An Exploration of the Relationships Among Board Structure, Process, and Effectiveness," 227–249

Brisbane (Australia) secondary school voluntarism study: background, 20–22; and community benefits, 34; and empowerment issues, 32–33; and gender differences, 29–32; involvement rationales, 27–29; and situational characteristics, 33–34; volunteer involvement types, 24–27

Brudney, J. L., *Fostering Volunteer Programs in the Public Sector*, reviewed, 195–197; "Researchers and Practitioners in Nonprofit Organization and Voluntary Action: Applying Research to Practice?" 293–308

Burgess-Limerick, T., "Volunteering and Empowerment in Secondary Schools," 19–37

Bush, R., "Survival of the Nonprofit Spirit in a For-Profit World," 391–410

C

Canada, nonprofit boards (study), 227–248

Change: aggregate, 149; Hispanic nonprofit organization, 141–143; organizational adaptation to, 42; organizational society, 147; public policy, 211–212; three-phase model, 43–46; urban, and churches, 46–47; voluntary agency, 149–154; voluntary organization (study), 212–222

Charities: community preference, 199. *See also* Philanthropy Christian Broadcasting Network (CBN), 61–62

Churches: public policy role, 40; as urban change agents, 46–47. *See also* Religious-based organizations; United Methodist Church (Detroit, Mich.) Civil privatism, 274

Cnaan, R. A., review by, 417–419

Commentary: "Nonprofit Organization Effectiveness: At What, for Whom, According to Whom?" 411–415

"Commission to Change: The United Methodist Church in Detroit, Michigan, 1950–1980, A," 39–49

Common goods, 320–322

Commons: and common goods, 320–322; as core paradigm, 312–313, 317, 321; defined, 317–319; and public goods, 319–320

"Commons: A Multidisciplinary Approach to Nonprofit Organization, Voluntary Action, and Philanthropy, The," 309–324

Community boards, and homeless (study), 71–80

Community services budget: defined, 353; government response, 354; and indigent health care, 355–365

Compassion: and democracy, 421–422; nonprofit organization, 403–407; and religion, 421; and volunteerism, 418–422

Contemporary Jewish Philanthropy in America, reviewed, 417–419

Creativity, and volunteerism, 3–10

D

"Differences in Personal Goals and Attitudes Among Volunteers," 271–291
"Do Nonprofit Boards Make a Difference? An Exploration of the Relationships Among Board Structure, Process, and Effectiveness," 227–249

E

Effectiveness: Boolean algebra approach, 381–385, 388, 412–413; measures, 385–388; nongovernmental/nonprofit organizational, 385–389, 413–415; nonprofit board (study), 227–248; and profitability, 385–386; semiformal voluntary nonprofit organizations, 264–265
"Effectiveness of Nongovernmental and Nonprofit Organizations: Some Methodological Caveats," 381–390
Efficiency: and empire building, 378; and mergers/acquisitions, 369, 378
Eleemosynary sector, 315
Elkind, P. D., "Active Members in Nuclear Repository Issues Organizations: A Demographic Research Note," 95–104
Empowerment: of hyperagency, 329; and volunteerism, 32–33 "Enterprise in Religious-Based Organizations," 51–67
"Explaining Changes in the Population of Voluntary Organizations: The Roles of Aggregate and Individual Level Data," 147–179

F

Family service organization (FSO): background, 371; funding, 371–372; merger with substance abuse treatment organization (study), 370–379; structure, 372–373
Famine relief, 201
Fort Wayne (Ind.) indigent health care: Anthony Way program, 361; costs, 355–358; Matthew 25 Health and Dental Clinic, 359–361; organizations, 361–362; services delivery, 358–362; Three Rivers Neighborhood Health Services program, 358–359
Fostering Volunteer Programs in the Public Sector, reviewed, 195–197
Future of the Nonprofit Sector, The, reviewed, 197–199

G

Gidron, B., review by, 419–422
Gies, D. L., *The Nonprofit Organization*, reviewed, 199–200
Government: American vs. European, 129–130; funding and service delivery, 130; response to indigent health care, 352; and shadow state, 202; support for voluntary organizations, 119–120, 129–130. *See also* Public sector
Greensboro, N.C., religious congregation services (study), 109–116

H

Habitat for Humanity International: background, 182–193; and community participation, 183–186; study, 182–192
Hall, L. M., "A Commission to Change: The United Methodist Church in Detroit, Michigan, 1950–1980," 39–49
Hanford Nuclear Repository (HNR) organizations (study), 97–104
Harlow, K. S., "Uncompensated Costs and Indigent Health Care: Volunteers and a Community Services Budget," 351–366
Harris, M., "Taking the Strain of Change: U.K. Local Voluntary Agencies Enter the Post-Thatcher Period," 211–225
Harris, M., "Uncompensated Costs and Indigent Health Care: Volunteers and a Community Services Budget," 351–366
Herman, R. D., "Nonprofit Organization Effectiveness: At What, for Whom, According to Whom?" 411–415
Hispanic nonprofit organizations: California (study), 136–144; and civil rights, 142; community services/development, 138–139; cultural/recre-

Hispanic nonprofit organizations (*continued*)
ational, 139–140; development, 144; and economic development, 142; and electoral politics, 142–143; and leadership development, 143; and mass activism, 143; occupational interest, 140; operational changes, 141–143; organizational functions, 137–141; and policy studies, 143; political/social interest, 141; university-affiliated, 137; women's, 137–138
"Hispanic Nonprofit Organizations in the State of California," 135–145
Hodgkinson, V. A., *The Future of the Nonprofit Sector*, reviewed, 197–199
Homeless, New York City attitudes toward (study), 71–80. See also Indigent health care
Human services: and funding, 130; historical basis, 121–127; local response to budget cuts in, 108–109; policy changes, 107–108; religious (study), 109–116; resource scarcity strategies, 367–368

I

"Ideology or Pragmatism? Further Reflections on Voluntary and Public Sector Relations in the Nineteenth Century," 119–133
Independent sector, 315
INDEPENDENT SECTOR, 296, 315, 405
Indigent health care: Allen County (Ind.) example, 355–358; and bad debts, 355; causes of unreimbursed, 352; and charity care, 355–356; and community services budget model, 355–365; costs, 351; Fort Wayne (Ind.) example, 358–362; and Medicare/Medicaid, 352, 355–358; policy issues, 363–364; proposed solutions, 352–353; responsibility for, 352. *See also* Homeless International Research Society for Voluntary Associations, Nonprofit Organizations, and Philanthropy, 311

J

Jewish philanthropy, 417–418
Jones, S. A., "Merger and Acquisition Activity Between Nonprofit Social Service Organizations: A Case Study," 367–380
Jones, T. L., review by, 195–197

K

Kindle, C., "Effectiveness of Nongovernmental and Nonprofit Organizations: Some Methodological Caveats," 381–390
Kluesner, T. M., "Researchers and Practitioners in Nonprofit Organization and Voluntary Action: Applying Research to Practice?" 293–308
Koldewyn, P., "Hispanic Nonprofit Organizations in the State of California," 135–145
Kosmin, B. A., *Contemporary Jewish Philanthropy in America*, reviewed, 417–419

L

La Barbera, P. A., "Enterprise in Religious-Based Organizations," 51–67
Leadership: nonprofit organization, 406–408; semiformal voluntary nonprofit organization, 262, 264
Limerick, B., "Volunteering and Empowerment in Secondary Schools," 19–37
"Local Human Services Provision by Religious Congregations: A Community Analysis," 107–118
Loewenberg, F. M., "Ideology or Pragmatism? Further Reflections on Voluntary and Public Sector Relations in the Nineteenth Century," 119–133
Lohmann, R. A., "The Commons: A Multidisciplinary Approach to Nonprofit Organization, Voluntary Action, and Philanthropy," 309–324
Lyman, R. W., *The Future of the Nonprofit Sector*, reviewed, 197–199

M

Medicare/Medicaid, 352, 355–358
Mergers/acquisitions: defined, 368; and efficiency, 369, 378; and empire building, 378; family service/substance abuse treatment organizations (study), 370–379; for-profit vs. nonprofit, 377–

378; interpersonal issues, 369; and organizational fit, 369; procedure, 370; process model, 378–379; rationales, 368–370; successful, 370; types, 368
"Merger and Acquisition Activity Between Nonprofit Social Service Organizations: A Case Study," 367–380
Murray, V., "Do Nonprofit Boards Make a Difference? An Exploration of the Relationships Among Board Structure, Process, and Effectiveness," 227–249

N

National nonprofit voluntary organizations: age, 85–87; headquarters location, 91–92; membership, 87–90; number/growth, 83–84; purposes, 84–85; staff, 90–91; study, 82–92. *See also* Nonprofit organizations (NPOs)
"National Nonprofit, Voluntary Associations: Some Parameters," 81–94
National VOLUNTEER Center, 296
Navigators' Glen Eyrie Retreat Center, 60–61
"Neglected Type of Voluntary Nonprofit Organization: Exploration of the Semiformal, Fluid-Membership Organization, A," 251–269
Nongovernmental organizations (NGOs): age, 159–164; effectiveness, 385–389; emerging, 169–170; extinction, 154–176; internal activity, 170–172; macrochange, 149–151; networks, 172–176; Norwegian (study), 149–177; organizational turnover, 151–154; problems, 156–159; size/composition, 164–169. *See also* Voluntary organizations
Nongovernmental sector, 314
Nonprofit boards: effectiveness (study), 227–248. *See also* Boards of directors
Nonprofit Organization, The, reviewed, 199–200
"Nonprofit Organization Effectiveness: At What, for Whom, According to Whom?" 411–415
Nonprofit organizations (NPOs): and community fit, 398; and compassion, 403–407; cooperation, 406; and economic models, 399; effectiveness, 385–389; and five-sector conception of society, 81; Hispanic, 135–145; interagency coordination model, 400–403; leadership, 406–408; mission, 403; national (study), 82–92; and private sector orientation, 391–397; religious/philanthropic history, 391–392; research and practice (study), 294–307; resource shrinkage, 392; role/function, 397–398; and technology, 404–405; transition to for-profit perspective, 397–400; values orientation, 393–394; volunteer rewards, 403–404. *See also* National nonprofit voluntary organizations; Nonprofit social service organizations
Nonprofit sector: defined, 313; future, 197–199; tax issues, 198
Nonprofit social service organizations merger (study), 370–379
Norway, nongovernmental organizations (study), 149–177
Not-for-profit organizations: defined, 313; and religious-based organizations, 58, 65–66; research, 52. *See also* Nonprofit organizations (NPOs)

O

O'Neill, M., review by, 199–200
Organization theory: and effectiveness, 385–389, 413–415; and organizational society, 147–149; and population ecology, 177
Ott, J. S., *The Nonprofit Organization*, reviewed, 199–200
Oymyr, B., "Explaining Changes in the Population of Voluntary Organizations: The Roles of Aggregate and Individual Level Data," 147–179

P

Philanthropic sector, 315
Philanthropic strategy: defined, 332; types, 333
Philanthropy: adoption vs. consumption, 329; and altruism, 331–332; Jewish, 417–418; literacy, 200; modes, 332; as social relation, 328–329; strategies, 332–333; and wealth (study), 327–333. *See also* Adoption philanthropy; Charities
Population ecology: and organization theory, 177; theoretical basis, 148,

Population ecology *(continued)*
176; and voluntary association characteristics (study), 183–192; voluntary organizations (study), 149–177
Premdas, R. R., review by, 201
Private sector: influence on nonprofit sector, 391–397; public sector distinction, 128–129. *See also* Voluntary sector
Program on Nonprofit Organizations (PONPO), Yale University, 296
Prosocial sector, 316
Public goods: and community services budget, 535–355; and the commons, 319–320; defined, 319
Public policy: change and voluntary organizations (study), 212–222; welfare (U.K.), 215–216
Public sector: boundary blurring, 121, 125, 128–131; and voluntary sector relations, 119–131; volunteer programs, 195–197. *See also* Government
Public-voluntary sector relations: and conceptions of government, 129–130; and education, 122–123; and funding, 130; history, 121–127; ideological responses, 130–131; and institutional care, 126–127; interpenetration, 119–120, 128–129; and poor relief, 123–125; and sick care, 125–126

R

Religion, and human services provision (study), 109–116
Religious-based organizations: assets/constraints, 55–58, 63–66; and constituency needs, 60–61; economic development (case example), 58–59; and evangelism, 61–62; examples, 58–63; fundraising, 62–63; internal conflicts, 64; marketing activities (study), 52–58; and not-for-profit organizations, 58, 65–66; objectives, 53–55; and sacred/secular continuum, 55–56; spiritual basis, 63–66; staff commitment, 64–65; tax status, 57, 64. *See also* Churches
Reluctant Aid or Aiding the Reluctant? reviewed, 201
"Researchers and Practitioners in Nonprofit Organization and Voluntary Action: Applying Research to Practice?" 293–308
Ritterband, P., *Contemporary Jewish Philanthropy in America*, reviewed, 417–419
Rivlin, L. G., "Attitudes Toward Homeless Persons of Those Attending New York City Community Board Meetings," 69–80
Rosentraub, M. S., "Uncompensated Costs and Indigent Health Care: Volunteers and a Community Services Budget," 351–366

S

Schervish, P. G., "Adoption and Altruism: Those with Whom I Want to Share a Dream," 327–350
Schools, and volunteerism (study), 19–35
Self-Help and Resource Exchange (SHARE), 58–59
Selle, P., "Explaining Changes in the Population of Voluntary Organizations: The Roles of Aggregate and Individual Level Data," 147–179
Semiformal voluntary nonprofit organizations: affiliates, 263; age/size, 263, 264; characteristics, 258–259; defined, 252; effectiveness, 264–265; finances, 262; importance, 264; informality/fluid membership, 253–254, 260; leadership, 262, 264; problems, 265; research, 265–266; study, 254–265. *See also* Voluntary organizations
Shadow State, The, reviewed, 202–203
Shafritz, J. M., *The Nonprofit Organization*, reviewed, 199–200
Shaw, J. S., "Attitudes Toward Homeless Persons of Those Attending New York City Community Board Meetings," 69–80
Smith, D. H., "National Nonprofit, Voluntary Associations: Some Parameters," 81–94; "A Neglected Type of Voluntary Nonprofit Organization: Exploration of the Semiformal, Fluid-Membership Organization," 251–269
Social movement organizations (SMOs): leadership, 98–99; membership char-

acteristics (study), 96–104; membership characteristics, 99–104; and women, 96–97, 100
Social research, 306
Sodality sector, 316
Story, D. C., 'Volunteerism: The 'Self-Regulating' and 'Other-Regarding' Aspects of the Human Spirit," 3–18
Substance abuse treatment organization (SATO): background, 372; merger with family service organization (study), 370–379; organization, 373
Sundeen, R. A., "Differences in Personal Goals and Attitudes Among Volunteers," 271–291
"Survival of the Nonprofit Spirit in a For-Profit World," 391–410
Symposium: "The Commons: A Multidisciplinary Approach to Nonprofit Organization, Voluntary Action, and Philanthropy," 309–324; "Differences in Personal Goals and Attitudes Among Volunteers," 271–291; "Do Nonprofit Boards Make a Difference? An Exploration of the Relationships Among Board Structure, Process, and Effectiveness," 227–249; "A Neglected Type of Voluntary Nonprofit Organization: Exploration of the Semiformal, Fluid-Membership Organization," 251–269; "Researchers and Practitioners in Nonprofit Organization and Voluntary Action: Applying Research to Practice?" 293–308; "Taking the Strain of Change: U.K. Local Voluntary Agencies Enter the Post-Thatcher Period," 211–225

T

"Taking the Strain of Change: U.K. Local Voluntary Agencies Enter the Post-Thatcher Period," 211–225
Third-sector organizations: change-agent role, 48; defined, 314–315; and public policy, 40; uniqueness, 39
Tropman, J. E., review by, 197–199
Tzedaka (Jewish philanthropy), 417

U

"Uncompensated Costs and Indigent Health Care: Volunteers and a Community Services Budget," 351–366
United Kingdom: post-Thatcher voluntary agencies (study), 212–222; welfare service policy change, 211–212
United Methodist Church (Detroit, Mich.): demographics, 41–43; organizational adaptation to change, 42–46; and racism, 43–46; setting, 40–41; as urban change agent, 46–48
United Way, 359, 361, 371–374, 395–396

V

Van Til, J., review by, 202–203
Varnis, S. L., *Reluctant Aid or Aiding the Reluctant?* reviewed, 201
Voluntarism: defined, 314; relevance, 294. *See also* Voluntary action research; Voluntary sector
Voluntary action research: and commons concept, 312–313; core paradigm, 311–312; growth, 310; interdisciplinary nature, 311; literature, 294–298; and practitioner needs (study), 294–307; relevance, 293–294, 305; role, 306–307; uses, 306
Voluntary agencies (U.K.): activities, 214–215; client-focus change, 214–215; financial resources, 220–221; governance systems, 218–219; human resources, 219–220; organizational structures, 216–218; post-Thatcher (study), 212–222; volunteers, 216, 219–220; welfare policies, 215–216
Voluntary association boards, and community characteristics (study), 183–192
"Voluntary Association Boards: A Reflection of Member and Community Characteristics?" 181–193
Voluntary organizations: and government support, 119–120, 129–130; growth stages, 253; semiformal fluid-membership (study), 254–265; United Kingdom (study), 212–222. *See also* Nongovernmental organizations (NGOs); Voluntary agencies (U.K.); Voluntary sector
Voluntary sector: boundary blurring, 121, 125, 128–131; and civil privatism, 274; and commons concept, 312–313, 317; defined, 314; defini-

Voluntary organizations *(continued)*
tional issues, 313–317; disciplinary approaches, 311; failure, 120–121; ideological background, 130–131; interdisciplinary approaches, 311; interest in, 310; and public sector relations, 119–131; and shadow state, 202–203; and state, 273–274. *See also* Private sector; Voluntarism; Voluntary action research; Voluntary association boards; Voluntary organizations
"Volunteering and Empowerment in Secondary Schools," 19–37
Volunteerism: and altruism, 3–4, 10–13, 27–29; career-motivated, 15–16; and compassion, 418–422; and creativity, 3–10; factors, 286; and freedom, 13–16; and human resource development, 287; open-endedness, 7–8; secondary school (study), 19–35; and self-expression/personal growth, 5–10, 29; as self-giving, 12–13; and self-regulating/other-regarding inclinations, 3–11; as spiritual phenomenon, 16; theoretical basis, 4–5
"Volunteerism: The 'Self-Regulating' and 'Other-Regarding' Aspects of the Human Spirit," 3–18
Volunteers: behavioral models/research, 271–272; compassion, 420; creativity, 8, 10; goals/attitudes (study), 272–288; and human resource development policy, 287; job responsibilities, 7; and managers, 287–288; motivation, 420–421; vs. nonvolunteers, 286–287; personal integrity, 12–13; public sector, 195–197; religious-based organization, 56–57, 64–65; rewarding, 403–404; self-absorption/reflection, 9; self-respect/responsibility, 8–9; service-delivering agency (U.K.), 216, 219–220; and types of activities/organizations, 274; values, 272–273; vitality, 8

W

Wealth: and empowerment, 329–330; and philanthropic strategies, 329–330; and philanthropy (study), 327–333; Welfare, historical basis, 123–126
Welfare state, 130
Wernet, S. P., "Merger and Acquisition Activity Between Nonprofit Social Service Organizations: A Case Study," 367–380
Williams, A. R., "Effectiveness of Nongovernmental and Nonprofit Organizations: Some Methodological Caveats," 381–390
Wineburg, R. J., "Local Human Services Provision by Religious Congregations: A Community Analysis," 107–118
Wolch, J., *The Shadow State*, reviewed, 202–203
Wolpin, J., "Do Nonprofit Boards Make a Difference? An Exploration of the Relationships Among Board Structure, Process, and Effectiveness," 227–249
Women, and social movement organizations, 96–97, 100
Woolever, C., "Voluntary Association Boards: A Refection of Member and Community Characteristics?" 181–193
Wuthnow, R., *Acts of Compassion: Caring for Others and Helping Ourselves*, reviewed, 419–422